Pressure Technologies

Investor Presentation FY23 Final Results

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Agenda

- Group Highlights
- Group Financial Results
- CSC Division Highlights
- PMC Division Highlights
- Shareholder Value Focus
- CSC Defence & Hydrogen
- Outlook

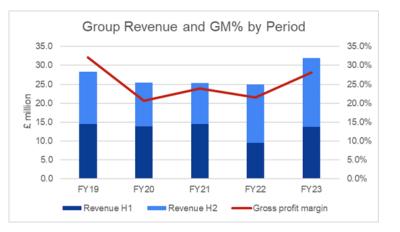
Group Highlights

- FY23 has been a year of significant progress for the Group with market conditions and order intake improving considerably, facilitating a return to profitability in both divisions
- Group revenue in FY23 of £32.0m (FY22: £24.9m) up 29%
- Gross profit of £8.9m at 28% margin (FY22: £5.3m at 21% margin)
- Return to EBITDA profitability in FY23 of £2.1m (FY22: loss of £0.9 million)
- Operating profit (pre-exceptionals) of £0.6m (FY22: loss of £2.6m)
- Order intake of £43.0m for FY23 (FY22: £24.6m) up 75%
- Order book of £19.3m at Dec '23 (Dec '22: £9.9m) up 95%, the highest level for more than five years
- Refinancing of debt facilities was completed in Nov '23 with new Term Loan of £1.5m
- Planned divestment of PMC, with the sale process launched in Dec '23
- Focus on delivering shareholder value from CSC in defence and hydrogen markets

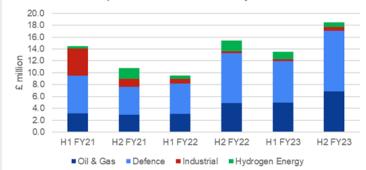


Group Financial Results - Profit & Loss

FY23 £m	FY22 £m	H1 FY23 £m
32.0	24.9	13.8
20.7	17.6	8.8
11.3	7.3	4.9
8.9	5.3	3.7
2.1	(0.9)	0.3
3.9	1.1	1.1
0.1	(0.3)	0.2
(1.9)	(1.7)	(1.0)
(1.5)	(1.7)	(0.8)
(1.3)	(1.1)	(0.7)
(0.7)	(3.7)	(1.2)
(1.1)	(4.0)	(1.4)
(1.8)p	(13.0)p	(3.9)p
0.8p	(10.2)p	(2.3)p
nil	nil	nil
	£m 32.0 20.7 11.3 8.9 2.1 3.9 0.1 (1.9) (1.5) (1.3) (0.7) (1.1) (1.8)p 0.8p	£m32.024.920.717.611.37.38.95.32.1(0.9)3.91.10.1(0.3)(1.9)(1.7)(1.5)(1.7)(1.3)(1.1)(0.7)(3.7)(1.1)(4.0)(1.8)p(13.0)p0.8p(10.2)p



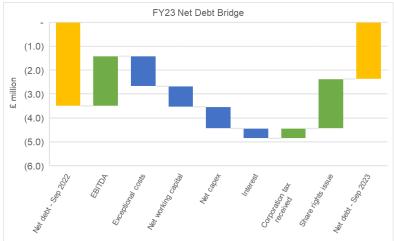
Group Half-Year Revenue by Sector



Group Financial Results - Balance Sheet & Net Debt

	FY23 £m	FY22 £m	H1 23 £m
Tangible Fixed Assets	9.5	10.3	10.1
Right of Use Assets ("ROUA")	0.8	0.9	0.9
Tangible Assets	10.3	11.2	11.0
Net Working Capital	5.6	4.4	5.5
Tax Provisions	0.1	0.0	0.0
Cash	0.9	1.8	1.0
RCF	(0.9)	(2.4)	(1.9)
Finance Leases & ROUA Liabilities	(2.4)	(2.9)	(2.8)
Net Debt	(2.4)	(3.5)	(3.7)
Net Assets	13.6	12.1	12.8

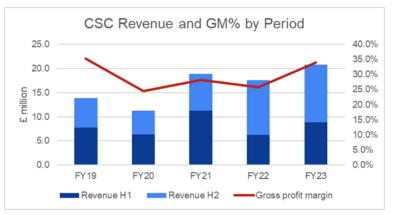
- Loss after tax in FY23 of £0.7m
- Equity issue in Dec '22 raised £2.1m (net)
- Net Assets increased by £1.5m in the year
- Net Debt reduced from £3.5m to £2.4m from EBITDA and equity issue, net of exceptionals and capex

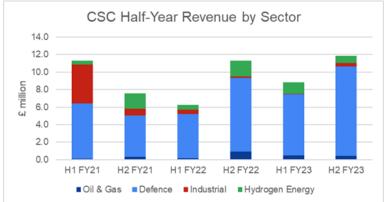




CSC Division - Highlights

- Revenue in FY23 of £20.7m (FY22: £17.6m) up 18%
- Driven by defence contracts in the second half underpinning improved gross margins
- Defence revenue of £17.2m (FY22: £13.5m) reflecting strong order book and new contract placements for UK and overseas new build programmes
 - Largest ever contract award of £18.2m in Feb '23 for major UK naval programme
- Hydrogen revenue subdued at £2.1m (FY22: £2.4m) due to broader industry supply chain constraints







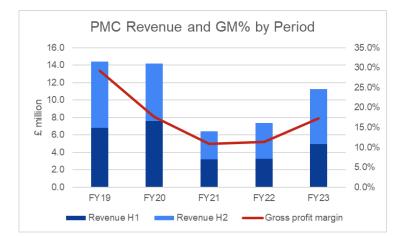
CSC Division - Highlights

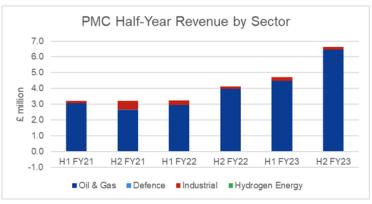
- EBITDA of £3.9m (FY22: £1.1m) at 19% margin (FY22: 6%)
- Order intake strengthened in FY23 to £24.6m (FY22: £15.7m)
- Order book of £11.0m at Dec '23 (Dec '22: £7.0m), providing good visibility into FY24
- Enquiry levels for Integrity Management services increased sharply during FY23
 - Work started in FY24 on new Integrity Management contract for major UK defence customer
- Strong progress continues on operational improvements to capacity and efficiency



PMC Division - Highlights

- Strong recovery in oil and gas markets in FY23
- Major customers continue to report increased activity levels in FY24
- Revenue in FY23 of £11.3m (FY22: £7.3m) up 55%, supporting a return to EBITDA profit of £0.1m (FY22: loss of £0.3m)
- Order intake strengthened significantly in FY23 to £18.4m (FY22: £8.9m)
- Order book of £8.3m at Dec '23 (Dec '22: £2.9m), the highest order book level seen in the last five years, providing strong revenue cover into FY24





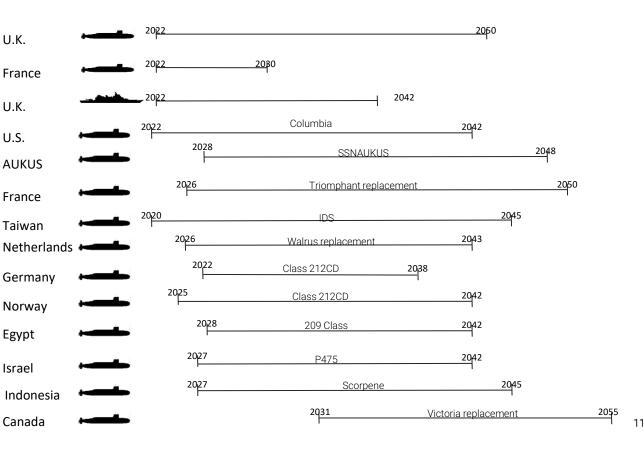
Shareholder Value Focus

- Focused on delivery of shareholder value against the backdrop of improving market conditions
- Well positioned as a trusted, world-leading manufacturer serving growing, safety-critical markets
- Improving operational performance in capacity and efficiency
- Prioritising the growth and development of CSC in 2 key markets:
 - **Defence** working with UK and global defence primes on long-term programmes and platforms
 - Hydrogen focus on the key emerging segment of storage and transportation solutions
 - and, building our leading Integrity Management services across these safety-critical markets
- Progress made towards realising value from the sale of PMC:
 - DSW Corporate Finance appointed in Oct '23 to manage the sale process
 - Information Memorandum completed and marketing commenced Dec '23
 - Targeting completion in Q3 FY24



CSC - Long-term opportunities in UK & global defence markets

- New build revenue opportunity of £100m-£150m over next 15 years
- Major programmes include:
 - AUKUS £32m
 France £24m
 US £19m
- Qualification process for major US Defence prime contractor is progressing positively
- Creates long-term Integrity
 Management opportunities



Pressure Technologies

CSC - Increasingly exciting outlook for hydrogen

UK & EUROPEAN MOBILITY PROJECTS (BUS, MEDIUM/HEAVY DUTY TRUCK, LOGISTICS, TRAIN)

• Hydrogen refuelling station (HRS) manufacturers are increasing output to meet growing demand for mobility projects in the UK, Europe, Australia and Americas.



^{*} HRS market projections by European Automobile Manufacturers' Accociation (ACEA) validated by HyEnergy (September 2023)

GREEN HYDROGEN GENERATION EXPECTED TO DRIVE DEMAND FOR HIGH-VOLUME STORAGE AND DISTRIBUTION

- Strong commitment to green hydrogen generation in UK and Europe expected to drive demand for pressurised storage and transportation
- UK government awarded c.£90 million funding for projects under Hydrogen Allocation Round one (HAR1), with HAR2 funding awards to follow in 2024. CSC well positioned to support several HAR1 and HAR2 funded projects with hydrogen storage and transportation solutions

INCREASING DEMAND FOR HYDROGEN ROAD TRAILERS PRESENTS EXCITING GROWTH OPPORTUNITY

• Demand for hydrogen road trailer newbuild and periodic inspection and testing expected to grow significantly through to 2030



Outlook

- During FY24, CSC expects to pass the peak of activity on current high-value defence contract milestones and will seek to rebalance its revenue profile across global defence programmes and the hydrogen energy market, with each of these markets presenting significant opportunities over the medium-term
- During this transitional period, CSC revenue is expected to decline slightly on FY23 levels with a consequent reduction in divisional profitability in FY24
- PMC continues to see increasing demand from global oil and gas customers and improving operational performance
- The momentum in PMC's order intake provides significant confidence in delivering an improved full-year FY24 performance for the division
- Given these divisional trends, the Board expects the Group's full-year FY24* revenue and Adjusted EBITDA to be in-line with current market expectations (revenue of £34m and Adjusted EBITDA of £2.1m)

* FY24 outlook includes CSC and PMC, on the basis that PMC is not sold in FY24 and remains a continuing operation



About Us



Our Company Values









We deliver to the highest standard

We put people first

We innovate & create the future

together



Introduction to Pressure Technologies

Our Purpose

Our Purpose is to advance safety and reliability in demanding environments through technology, high quality engineering and the skills of our people.

Our Vision

Our Vision is to build a Company that is globally recognised within its markets as the leading provider of pressure containment and control products and services to customers who operate in highly-demanding, safety critical environments where the consequences of product failure could be catastrophic



Our Group

We are leaders in the design and manufacture of safety-critical components and systems serving global supply chains in defence, oil and gas, industrial and hydrogen energy markets



• Established in 1897

- · Safety-critical gas containment systems
- Inspection and recertification services
- Global hydrogen, defence, oil and gas and industrial customers
- Growing presence in hydrogen energy market

Precision Machined Components (PMC)



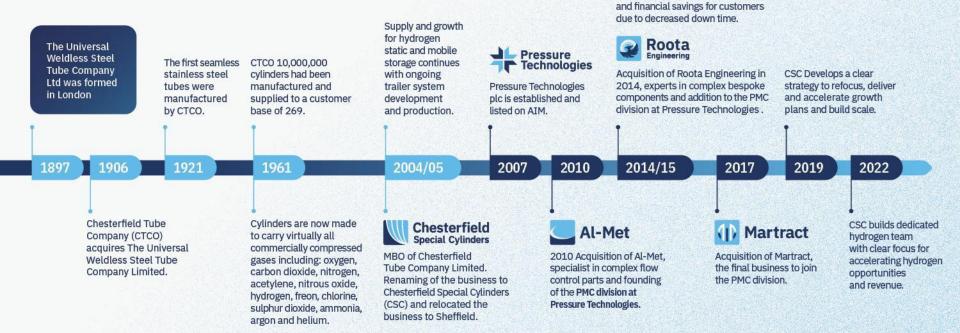




- Al-Met, Roota Engineering and Martract brands
- · Highly specialised precision components
- Complex, safety-critical applications
- · Drilling, well intervention, production flow control
- Global OEM customer base



Our history -125 years in the making



2015 Integrity Management team established for in-situ inspection and recertification. delivering major time

What makes us unique?

125 years in the making

Decades of design, manufacturing and supply to worldwide markets

- UK manufacturer of cylinders, tubes and pressure vessels
- Experienced and skilled Engineering and Research & Development teams
- Manufacture and Certify to a range of codes, directives and in different jurisdictions (e.g. PED, TPED, ISO 9809, ISO 11120, ASME, AD2000, UK/EU/USA)

Trusted by our customers

Very strong presence in the hydrogen market in Europe and ROW

- Proven delivery with excellent customer base
- Collaborations with customers from conceptual design phases to completion to realise their projects
- Develop ready /turnkey solutions for EPCs

One stop shop

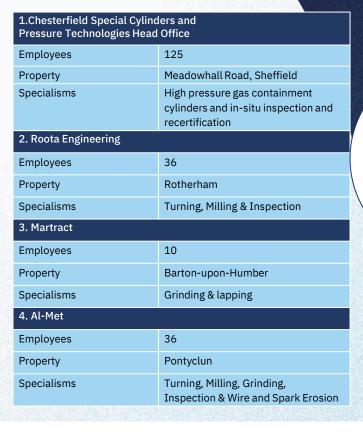
We design, manufacture and maintain world-leading bespoke pressure gas containment solutions

- Working from design stage to optimise and conduct through-life servicing
- Pioneered British Standard for in-situ testing with reduced equipment downtime



Our operational facilities - Pressure Technologies





Group Revenue FY23 **£32m**



Fuelling hydrogen storage for over 80 years

Proven track record for the delivery of many hydrogen projects

- Engaged with the world's leading hydrogen sector players
- Provided Type 1 pressure vessels for many HRSs, cylinders/tubes for commercial vehicles, trains and small marine vessels
- In excess of 20 projects delivered across the • UK and Europe customers such as for Shell, Haskel, McPhy, ITM Power and Arcola (Ballard Motive Solutions)
- Valued and trusted by customers for advice and design of safety-critical applications

















nel. McPhy ARUP



Our ground & transportable end-end H₂ gas storage solutions



Chesterfield Special Cylinders ground storage